

# Think Differently, Create Possibilities

Ottawa Marriott Hotel • May 4 - 7, 2025

FORUM  
2025



*\*Program as of December 9, 2024\**

**PRELIMINARY PROGRAM**

**May 4 to 7, 2025  
OTTAWA, ONTARIO**

Register at [www.cppc-ccmp.ca](http://www.cppc-ccmp.ca)

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**FORUM 2025**  
**Sunday May 4, 2025**

15:00-18:00 **Registration opens**

**Pre-Forum Seminar**

Details to come

Preliminary

## Monday May 5, 2025

8:00-17:00

**Registration opens**

8:00-8:30

**Continental Breakfast**

8:30-9:00

**Welcome Remarks and Opening Ceremony**

9:05-9:45

**Learning Groups**

9:45-10:45

**Opening Keynote**

**From Crisis to Catalyst – Workforce, Technology, and the New Economy in Public Procurement**

**Kenn Sullivan** – Arizona State University

With the dual challenge of shifting economic conditions and talent scarcity, procurement leaders are tasked with finding viable solutions. This keynote unpacks the economic and workforce trends of the future, reskilling and upskilling of our teams through technology adoption, and the critical role of leadership in driving proactive strategies to drive organizational success in turbulent times.

10:45-11:00

**Refreshment Break**

11:05-12:05

**Concurrent Sessions**

**Human and Organizational Performance: “Thinking Differently” about our everyday ENMAX**

This presentation intends to explore Human and Organizational Performance (HOP) principles and demonstrate how adopting HOP can influence and improve our overall effectiveness and performance from a continuous improvement perspective. This cultural mindset empowers people to redefine performance.

**The Power of Lean: Principles for Sustainable Success**

Canadian Construction Association

Lean management is more than just a methodology—it's a mindset that empowers organizations to deliver value, eliminate waste, and drive continuous improvement. In this session, participants will explore the core principles of Lean and learn how they can be applied to achieve sustainable success in any industry. From identifying value from the customer's perspective to fostering a culture of continuous improvement, this session will provide actionable insights and tools to optimize processes, enhance team collaboration, and build a foundation for long-term operational excellence. Whether you're new to Lean or looking to deepen your understanding, this session will inspire and equip you to embrace the transformative power of Lean.

12:05-13:00

**Networking Lunch**

13:00-14:00

**Plenary Session**

**LET'S GET COOKING with Cooperative Procurement!**

**Tammy Rimes MPA, Executive Director – National Cooperative Procurement Partners**

This brand-new presentation, set up like an HGTV cooking show, will compare cooking with developing a good cooperative procurement recipe! Sharing key ingredients for conducting due diligence, with a pinch or two of insights into how good procurement teams use these contracts. With a panel of experts, favorite recipes and cooking tips will be tied into group buying strategies. Plan to have fun while you are learning!

14:05-15:05

**Concurrent Sessions**

**What you didn't know you didn't know about bid-rigging: learn how to protect the integrity of your procurement processes**

**Majid Charania, Director of Compliance and Outreach - Competition Bureau**

Public procurement can be at risk for bid-rigging, especially in a challenging, uncertain economic environment. Evolving markets can push suppliers to engage in risky behaviour to try to make an extra buck. Learn how to prevent, detect and report bid rigging in your procurement processes, and participate in a demonstration of the Competition Bureau's web-based Collusion Risk Assessment Tool that can help you minimize the risk of bid-rigging.

**Expand and Diversify your Vendor Pool**

SOVRA

Explore practical methods to create a more inviting and accessible bidding environment. This includes leveraging digital platforms for broader outreach, simplifying bid processes to encourage more applications, and fostering transparent, open communication channels to build trust with potential vendors. This session will equip procurement professionals with the tools and knowledge to increase vendor engagement and ensure a competitive, diverse, and effective bidding environment.

15:05- 15:20

**Refreshment Break**

15:25-16:25

**Concurrent Sessions**

<p><b>The optimization of supplier risk management</b> Karyn Leboucher, KPMG</p> <p>Supplier risk management has become an essential necessity for modern organizations due to the increasing complexity of supply chains and economic uncertainties. Suppliers play a crucial role in the continuity of operations, the quality of products/services, and the satisfaction of stakeholders. Therefore, proactive management of the risks associated with these partners is essential to ensure the resilience and competitiveness of the organization.</p> <p>By adopting such proactive strategies to assess and manage these risks, organizations can not only protect their operations but also leverage opportunities for innovation and collaboration. In an increasingly complex and uncertain business environment, supplier risk management is a key element of the organization's overall strategy.</p>	<p><b>Recognition of Best Practices – Do you qualify for the AEP Award?</b></p> <p><b>Details to come</b></p>
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16:30-17:15

**Learning Groups**

**Tuesday, May 6, 2025**

7:30-17:00

**Registration opens**

7:30-8:15

**Continental Breakfast**

8:15-9:45

**Keynote Speaker**

**Explorer-in-Residence, The Royal Canadian Geographical Society**

**Jill Heinerth**

More people have walked on the moon than have been to some of the places that Jill Heinerth’s exploration has taken her right here on the earth. From the most dangerous dives deep inside underwater caves to searching for never-before-seen ecosystems inside Antarctic Icebergs, Jill’s curiosity and passion about our watery planet is the driving force in her life. She has swam further into deep caves than any woman in history and has smashed through a few glass ceilings along the way. Jill is a Fellow of the International Scuba Diver’s Hall of Fame and serves as the first Explorer-in-Residence for the Royal Canadian Geographical Society. She is the bestselling author of Into the Planet and the subject of a new documentary, Diving into the Darkness.

9:45-10:00

**Refreshment Break**

10:05-11:05

**Concurrent Sessions**

**Details to come**

**Aligning People, Process & Tools to Modernize procurement**

**Kevin Grimes, Country Manager – Amazon Business**

This session emphasizes the transformation of public sector procurement by integrating digital tools. By harnessing data analytics, organizations can gain deeper insights, streamline processes, improve transparency, and make more informed decisions that lead to better service delivery and resource management

11:10-12:10

**Concurrent Sessions**

**Vendor Relationship Management – Internal and external partnerships for success**

**Workplace Safety & Insurance Board**

This topic ties back to the theme of the CPPC Forum Think Differently, Create Possibilities as it broadens the perspective of procurement beyond just the go-to-market activities but looks at the full end-to-end life-cycle to maximize the benefits between buyers and vendors and specifically the objective of Vendor Relationship Management to Strengthen Vendor Collaboration will be expanded upon.

**Opportunity is not an Accident: Using Competitive Sourcing for Your Best Advantage**

**ENMAX**

This presentation intends to explore commercial/ technical opportunities available within a sourcing event above and beyond the satisfaction of defined requirements. The presentation will engage the audience by encouraging them to strategically solicit opportunities that enhance results.

12:10-13:10  
13:15-14:15

**Buffet Lunch**

**Concurrent Sessions**

<p><b>Ethical Considerations in AI Procurement</b> Infosys</p> <p>The integration of AI in procurement raises significant ethical concerns, particularly regarding data privacy, algorithmic bias, and supplier relationships. Organizations must ensure that data used in AI systems is collected and managed responsibly to protect sensitive information. Bias in algorithms can lead to unfair treatment of suppliers, potentially disadvantaging certain groups based on race, gender, or socio-economic status. This necessitates rigorous testing and auditing to identify and mitigate biases. Organizations must carefully consider these ethical factors. Moreover, the impact on supplier relationships is profound; AI can enhance efficiency but may also create a power imbalance, where smaller suppliers feel marginalized.</p>	<p><b>Driving Zero Waste and Circularity by Leveraging Sustainable Procurement</b> Reeve Consulting</p> <p>Join us for an interactive workshop exploring how sustainable procurement practices support zero-waste goals and drive circularity in local government and institutional settings. This session delves into the green pillar of sustainable procurement, highlighting its critical role in waste reduction through lifecycle management, reclaiming secondary materials, and fostering closed-loop supply chains. Learn from real examples of organizations using procurement to buy back their own waste in the form of new products, all while balancing economic, environmental, and social factors for lasting impact.</p>
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14:15-14:30  
14:35-15:35

**Refreshment Break**

**Concurrent Sessions**

<p><b>Details to come</b></p>	<p><b>Tackling the Top 5 Federal Procurement Challenges</b> Office of the Procurement Ombudsman</p> <p>Federal procurement requires fundamental change, as the same issues continue to resurface year after year. To tackle this challenge, OPO has assembled a Tiger Team of diverse procurement stakeholders, to identify the top 5 transformational changes necessary to drive meaningful improvements in federal procurement. Join us to explore the issues and solutions, many of which are relevant to all levels of public procurement.</p>
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15:40-16:40

**Sectorial Open Discussions**

Public Procurement Professionals only

Once again this year, we encourage sector open discussions to enable participants to get together and share common challenges related to their specific sector (municipal, provincial, federal, health, education and crown corporations).

**\* Please note a French program will run concurrently to this program. No simultaneous interpretation will be provided however, you are able to attend sessions if you wish. French program is currently in development. Details will follow. \***

## Wednesday May 7, 2025

7:30-8:30 **Registration opens**

7:30-8:30 **Hot Breakfast**

8:35-9:35 **Concurrent Sessions (French session available in the French program)**

**Details to come**

9:40-10:40 **Concurrent Sessions (French session available in the French program)**

**Details to come**

10:45-11:00 **Refreshment Break**

11:05-12:05 **Concurrent Sessions (French session available in the French program)**

**Details to come**

12:10-12:25 **Closing remarks**

*This content is subject to change.*